

LANSING COMMUNITY COLLEGE
 General Fund
 Operating Revenues, Expenses, and Transfers: Adopted Budget and Actual
 February 2017 Financial Review

| | CURRENT YEAR | | | | PRIOR YEAR | | | | Percentage Point Variance FY 2017 Percent of Budget Posted to FY 2016 Percent of Actual |
|--|---|----------------------------|----------------------|--------------------|---|----------------------------|-----------------------|--------------------|--|
| | Fiscal Year 2017 Period Ending February 28, 2017 (67% of fiscal year) | | | | Fiscal Year 2016 Period Ending February 29, 2016 (67% of fiscal year) | | | | |
| | Adopted Budget | Actual YTD through 2/28/17 | Balance | Percent Recognized | Total Actual FY 2016 | Actual YTD through 2/29/16 | Balance | Percent Recognized | |
| <u>Revenues</u> | | | | | | | | | |
| 1 State Appropriations | \$ 32,176,000 | \$ 21,742,738 | \$ 10,433,262 | 67.6% | \$ 31,545,505 | \$ 21,116,105 | \$ 10,429,400 | 66.9% | 0.6 |
| 2 Property Taxes, Net of Estimated Uncollectible | \$ 38,973,000 | \$ 26,472,452 | \$ 12,500,548 | 67.9% | \$ 39,207,101 | \$ 25,816,724 | \$ 13,390,378 | 65.8% | 2.1 |
| 3 Tuition & Fees, Net of Estimated Uncollectible | \$ 53,280,000 | \$ 35,909,917 | \$ 17,370,083 | 67.4% | \$ 46,840,847 | \$ 33,997,892 | \$ 12,842,955 | 72.6% | (5.2) |
| 4 Other Revenues | \$ 2,702,500 | \$ 1,862,234 | \$ 840,266 | 68.9% | \$ 4,017,039 | \$ 1,560,077 | \$ 2,456,962 | 38.8% | 30.1 |
| Total Revenues | \$ 127,131,500 | \$ 85,987,341 | \$ 41,144,159 | 67.6% | \$ 121,610,492 | \$ 82,490,797 | \$ 39,119,695 | 67.8% | (0.2) |
| <u>Expenses</u> | | | | | | | | | |
| 5 Salaries & Wages | \$ 60,001,600 | \$ 35,827,314 | \$ 24,174,286 | 59.7% | \$ 55,330,429 | \$ 36,416,173 | \$ 18,914,257 | 65.8% | (6.1) |
| 6 Employee Benefits | \$ 25,371,700 | \$ 15,132,261 | \$ 10,239,439 | 59.6% | \$ 24,053,176 | \$ 15,779,658 | \$ 8,273,518 | 65.6% | (6.0) |
| Total Salaries and Benefits | \$ 85,373,300 | \$ 50,959,575 | \$ 34,413,725 | 59.7% | \$ 79,383,606 | \$ 52,195,831 | \$ 27,187,775 | 65.8% | (6.1) |
| 7 Services & Supplies | \$ 21,175,200 | \$ 13,228,189 | \$ 7,947,011 | 62.5% | \$ 21,306,927 | \$ 13,289,335 | \$ 8,017,592 | 62.4% | 0.1 |
| 8 Institutional Scholarships | \$ 1,423,000 | \$ 1,178,243 | \$ 244,758 | 82.8% | \$ 1,279,776 | \$ 932,226 | \$ 347,550 | 72.8% | 10.0 |
| 9 Child Care Scholarships | \$ 275,000 | \$ 187,198 | \$ 87,802 | 68.1% | \$ 235,825 | \$ 116,269 | \$ 119,556 | 49.3% | 18.8 |
| Total Other Operating Expenses | \$ 22,873,200 | \$ 14,593,630 | \$ 42,693,295 | 63.8% | \$ 22,822,528 | \$ 14,337,830 | \$ 8,484,698 | 62.8% | 1.0 |
| 10 Contingency | \$ 1,271,000 | \$ - | \$ 1,271,000 | 0.0% | \$ - | \$ - | \$ - | 0.0% | - |
| Total Expenses | \$ 109,517,500 | \$ 65,553,205 | \$ 43,964,295 | 59.9% | \$ 102,206,134 | \$ 66,533,661 | \$ 35,672,472 | 65.1% | (5.2) |
| <u>Transfers (In)/Out</u> | | | | | | | | | |
| 11 Grant Match | \$ 1,094,000 | \$ 411,838 | \$ 682,162 | 37.6% | \$ 991,539 | \$ 437,206 | \$ 554,333 | 44.1% | (6.4) |
| 12 Capital Equipment | \$ 1,100,000 | \$ 1,100,000 | \$ - | 100.0% | \$ 1,000,000 | \$ 1,000,000 | \$ - | 100.0% | - |
| 13 Debt Service | \$ 8,908,000 | \$ 8,908,000 | \$ - | 100.0% | \$ 8,581,000 | \$ 8,581,000 | \$ - | 100.0% | - |
| 14 Physical Plant Improvement | \$ 3,062,000 | \$ 3,062,000 | \$ - | 100.0% | \$ 3,262,000 | \$ 3,062,000 | \$ 200,000 | 93.9% | 6.1 |
| 15 Technology Infrastructure | \$ 2,900,000 | \$ 2,900,000 | \$ - | 100.0% | \$ 2,900,000 | \$ 2,900,000 | \$ - | 100.0% | - |
| 16 Technology Fee | \$ 325,000 | \$ 260,463 | \$ 64,538 | 80.1% | \$ 321,333 | \$ 286,471 | \$ 34,862 | 89.2% | (9.0) |
| 17 Other Transfers | \$ 225,000 | \$ 225,000 | \$ - | 100.0% | \$ 1,156,735 | \$ - | \$ 1,156,735 | 0.0% | 100.0 |
| Total Transfers | \$ 17,614,000 | \$ 16,867,300 | \$ 746,700 | 95.8% | \$ 18,212,607 | \$ 16,266,677 | \$ 1,945,930 | 89.3% | 6.4 |
| Total Revenues | \$ 127,131,500 | \$ 85,987,341 | \$ 41,144,159 | 67.6% | \$ 121,610,492 | \$ 82,490,797 | \$ 39,119,695 | 67.8% | (0.2) |
| Total Expenses & Transfers | \$ 127,131,500 | \$ 82,420,505 | \$ 44,710,995 | 64.8% | \$ 120,418,740 | \$ 82,800,338 | \$ 37,618,402 | 68.8% | (3.9) |
| Net Change in Unrestricted Fund Balance | \$ - | \$ 3,566,837 | \$ 3,566,837 | | \$ 1,191,752 | \$ (309,541) | \$ (1,501,293) | | |
| 18 Unrestricted General Fund Balance Beginning of Period | \$ 18,683,444 | \$ 19,875,194 | \$ 1,191,750 | | \$ 18,683,442 | \$ 18,683,442 | \$ - | | |
| Unrestricted General Fund Balance End of Period | \$ 18,683,444 | \$ 23,442,031 | \$ 4,758,587 | | \$ 19,875,194 | \$ 18,373,901 | \$ (1,501,293) | | |

LANSING COMMUNITY COLLEGE
 General Fund
 Operating Expenses: Adopted Budget and Actual Expenses
 February 2017 Financial Review

| | CURRENT YEAR | | | PRIOR YEAR | | | Percentage Point Variance FY 2017 Percent of Budget Posted to FY 2016 Percent of Actual |
|--|---|----------------------------|--------------------|---|----------------------------|--------------------|---|
| | Fiscal Year 2017 Period Ending February 28, 2017 (67% of fiscal year) | | | Fiscal Year 2016 Period Ending February 29, 2016 (67% of fiscal year) | | | |
| | Adopted Budget | Actual YTD through 2/28/17 | Percent Recognized | Total Actual FY 2016 | Actual YTD through 2/29/16 | Percent Recognized | |
| <u>Operating Expenses - Divisions</u> | | | | | | | |
| 1 Academic Affairs | \$ 4,267,300 | \$ 2,077,686 | 48.7% | \$ 4,256,593 | \$ 2,738,892 | 64.3% | (15.7) |
| 2 Administrative Services | \$ 11,793,900 | \$ 7,649,165 | 64.9% | \$ 11,863,872 | \$ 7,353,369 | 62.0% | 2.9 |
| 3 Advancement & External Affairs | \$ 3,242,200 | \$ 1,776,959 | 54.8% | \$ 3,048,011 | \$ 1,767,853 | 58.0% | (3.2) |
| 4 Arts & Sciences | \$ 26,687,800 | \$ 16,262,644 | 60.9% | \$ 26,264,300 | \$ 17,055,579 | 64.9% | (4.0) |
| 5 Board of Trustees | \$ 273,800 | \$ 149,516 | 54.6% | \$ 250,322 | \$ 170,974 | 68.3% | (13.7) |
| 6 Community Education & Workforce Dvlpmt | \$ 3,576,900 | \$ 2,168,546 | 60.6% | \$ 3,442,322 | \$ 2,160,585 | 62.8% | (2.1) |
| 8 Executive Office | \$ 3,277,200 | \$ 2,207,098 | 67.3% | \$ 3,219,871 | \$ 2,233,072 | 69.4% | (2.0) |
| 7 Financial Services | \$ 5,366,000 | \$ 3,480,904 | 64.9% | \$ 5,229,636 | \$ 3,495,243 | 66.8% | (2.0) |
| 9 Health & Human Services | \$ 11,453,200 | \$ 6,824,145 | 59.6% | \$ 10,789,777 | \$ 7,122,127 | 66.0% | (6.4) |
| 10 Human Resources | \$ 1,969,000 | \$ 1,176,666 | 59.8% | \$ 1,722,275 | \$ 1,126,621 | 65.4% | (5.7) |
| 11 Information Technology Services | \$ 10,429,000 | \$ 6,768,697 | 64.9% | \$ 9,956,757 | \$ 6,773,663 | 68.0% | (3.1) |
| 12 Student Affairs | \$ 13,514,500 | \$ 7,251,412 | 53.7% | \$ 11,194,749 | \$ 7,510,937 | 67.1% | (13.4) |
| 13 Technical Careers | \$ 10,697,700 | \$ 6,394,327 | 59.8% | \$ 9,452,046 | \$ 5,976,250 | 63.2% | (3.5) |
| Total all Divisions | \$ 106,548,500 | \$ 64,187,764 | 60.2% | \$ 100,690,533 | \$ 65,485,166 | 65.0% | (4.8) |
| <u>Operating Expenses - Account</u> | | | | | | | |
| 14 Full-Time Administrator | \$ 15,977,900 | \$ 9,537,748 | 59.7% | \$ 13,793,202 | \$ 8,935,434 | 64.8% | (5.1) |
| 15 Part-Time Administrator | \$ 776,000 | \$ 521,090 | 67.2% | \$ 859,770 | \$ 581,323 | 67.6% | (0.5) |
| 16 Full-Time Faculty | \$ 15,526,800 | \$ 9,383,236 | 60.4% | \$ 14,518,251 | \$ 9,449,518 | 65.1% | (4.7) |
| 17 Part-Time Faculty | \$ 14,157,400 | \$ 8,387,522 | 59.2% | \$ 13,942,827 | \$ 9,318,578 | 66.8% | (7.6) |
| 18 Full-Time Support | \$ 9,171,000 | \$ 5,664,691 | 61.8% | \$ 8,575,699 | \$ 5,647,803 | 65.9% | (4.1) |
| 19 Part-Time Support | \$ 2,376,200 | \$ 1,433,382 | 60.3% | \$ 2,101,012 | \$ 1,423,100 | 67.7% | (7.4) |
| 20 Student | \$ 2,016,300 | \$ 899,646 | 44.6% | \$ 1,539,669 | \$ 1,060,416 | 68.9% | (24.3) |
| Total Salaries and Wages | \$ 60,001,600 | \$ 35,827,314 | 59.7% | \$ 55,330,429 | \$ 36,416,173 | 65.8% | (6.1) |
| Employee Benefits | \$ 25,371,700 | \$ 15,132,261 | 59.6% | \$ 24,053,176 | \$ 15,779,658 | 65.6% | (6.0) |
| 22 Non-Capital Equipment | \$ 112,300 | \$ 100,475 | 89.5% | \$ 254,725 | \$ 40,274 | 15.8% | 73.7 |
| 23 Institutional Expenses | \$ 2,255,400 | \$ 1,453,545 | 64.4% | \$ 2,021,498 | \$ 1,524,220 | 75.4% | (11.0) |
| 24 Utilities | \$ 3,299,100 | \$ 2,319,073 | 70.3% | \$ 3,516,049 | \$ 2,081,175 | 59.2% | 11.1 |
| 25 Professional Services | \$ 1,381,000 | \$ 648,939 | 47.0% | \$ 1,593,100 | \$ 746,669 | 46.9% | 0.1 |
| 26 Purchased Services | \$ 3,567,800 | \$ 2,089,017 | 58.6% | \$ 3,941,794 | \$ 2,279,699 | 57.8% | 0.7 |
| 27 Rental Expense | \$ 897,500 | \$ 523,222 | 58.3% | \$ 853,261 | \$ 613,514 | 71.9% | (13.6) |
| 28 Repair and Maintenance | \$ 1,682,800 | \$ 1,144,800 | 68.0% | \$ 1,671,033 | \$ 1,144,019 | 68.5% | (0.4) |
| 29 Supplies | \$ 6,774,000 | \$ 4,377,711 | 64.6% | \$ 6,339,775 | \$ 4,260,852 | 67.2% | (2.6) |
| 30 Travel, Training and Conferences | \$ 1,205,300 | \$ 571,408 | 47.4% | \$ 1,115,693 | \$ 598,913 | 53.7% | (6.3) |
| Total Services and Supplies | \$ 21,175,200 | \$ 13,228,189 | 62.5% | \$ 21,306,927 | \$ 13,289,335 | 62.4% | 0.1 |
| Total Division Operating Expenses | \$ 106,548,500 | \$ 64,187,764 | 60.2% | \$ 100,690,533 | \$ 65,485,166 | 65.0% | (4.8) |

LANSING COMMUNITY COLLEGE
Statement of Net Position
As of February 28, 2017

| | | Current Fiscal Year 2017 | Prior Fiscal Year 2016 |
|----|---|-----------------------------|---------------------------|
| 1 | Current Assets: | | |
| 2 | Cash and Cash Equivalents | \$ 25,303,565 | \$ 43,494,447 |
| 3 | Short-Term Investments | \$ 26,501,494 | \$ 24,557,843 |
| 4 | Property Taxes Receivable, Net of Est Uncollectible | \$ 5,841,551 | \$ 5,025,689 |
| 5 | State Appropriations Receivable | \$ 17,278,532 | \$ 17,066,295 |
| 6 | Federal and State Grants Receivable | \$ 2,381,245 | \$ 524,344 |
| 7 | Accounts Receivable, Net of Est Uncollectible | \$ 6,628,488 | \$ 7,250,784 |
| 8 | Inventories | \$ 172,467 | \$ 242,875 |
| 9 | Prepaid Expenses | \$ 599,161 | \$ 16,833 |
| 10 | Due from Component Unit | \$ 172,030 | \$ 164,688 |
| | Total Current Assets | \$ 84,878,534 | \$ 98,343,799 |
| | Noncurrent Assets: | | |
| 11 | Long-Term Investments | \$ 11,244,985 | \$ 6,092,502 |
| 12 | Capital Assets, Net of Accum Depr | \$ 200,600,889 | \$ 198,351,760 |
| | Total Noncurrent Assets | \$ 211,845,874 | \$ 204,444,262 |
| | Total Assets | \$ 296,724,407 | \$ 302,788,061 |
| 13 | Deferred Outflow of Resources: | | |
| 14 | Deferred Charge on Refunding | \$ 997,967 | \$ 1,164,295 |
| 15 | Deferred Pension Amounts | \$ 14,002,164 | \$ 18,050,453 |
| | Total Deferred Outflows of Resources | \$ 15,000,131 | \$ 19,214,748 |
| 16 | Current Liabilities: | | |
| 17 | Accounts Payable | \$ 1,752,315 | \$ 2,064,069 |
| 18 | Accrued Interest Payable | \$ 465,461 | \$ 560,996 |
| 19 | Accrued Payroll and Other Compensation | \$ 5,678,983 | \$ 4,230,688 |
| 20 | Unearned Revenue | \$ 35,203,882 | \$ 34,764,490 |
| 21 | Current Portion of Long-Term Debt Obligations | \$ 6,115,000 | \$ 5,215,000 |
| 22 | Accrued Vacation | \$ 1,615,870 | \$ 1,560,803 |
| | Total Current Liabilities | \$ 50,831,510 | \$ 48,396,046 |
| 23 | Noncurrent Liabilities: | | |
| 24 | Bonds Payable | \$ 69,248,858 | \$ 90,539,290 |
| 25 | Net Pension Liability | \$ 134,564,773 | \$ 123,194,232 |
| | Total Noncurrent Liabilities | \$ 203,813,631 | \$ 213,733,522 |
| | Total Liabilities | \$ 254,645,140 | \$ 262,129,568 |
| 26 | Deferred Inflow of Resources - Pension Amounts | \$ 5,425,039 | \$ 13,619,219 |
| 27 | Net Position: | | |
| | Invested in Capital Assets, Net of Related Debt | \$ 126,234,998 | \$ 103,761,764 |
| | Restricted for Restricted Fund Activities | \$ 58,658 | \$ - |
| | Unrestricted | \$ (74,639,297) | \$ (57,507,743) |
| | Total Net Position | \$ 51,654,359 | \$ 46,254,021 |

**Lansing Community College
Investments
As of February 28, 2017**

Cash & Cash Equivalents

| Account | Cash Balance | Yield | Estimated Annual Income |
|------------------|----------------------|--------------|--------------------------------|
| Chase - Checking | \$ 12,307,723 | 0.00% | \$ - |
| Chase - Savings | \$ 12,995,843 | 0.03% | \$ 3,899 |
| Total | \$ 25,303,565 | | \$ 3,899 |

Short Term (< one year)

| Account | Market Value | Yield | Estimated Annual Income |
|---------------------------------------|----------------------|--------------|--------------------------------|
| CDARs Mercantile Bank of Michigan | \$ 6,079,070 | 0.20% | \$ 12,158 |
| CDARs First National Bank of Michigan | \$ 5,131,127 | 0.25% | \$ 12,828 |
| ICS First National Bank of Michigan | \$ 15,150,971 | 0.15% | \$ 22,726 |
| ICS Mercantile Bank of Michigan | \$ 140,326 | 0.15% | \$ 210 |
| Total | \$ 26,501,494 | | \$ 47,923 |

Long Term (> one year)

| Account | Market Value | Yield | Estimated Annual Income |
|---------------------------------------|----------------------|--------------|--------------------------------|
| CDARS First National Bank of Michigan | \$ 11,244,985 | 0.55% | \$ 61,847 |
| Total | \$ 11,244,985 | | \$ 61,847 |

LANSING COMMUNITY COLLEGE
Statement of Revenues, Expenses and Changes in Net Position
Period Ending February 28, 2017

| | Current Year-to-Date Actual | General Fund | Pension Liability Fund | Designated Funds | Auxiliary Service Funds | Restricted Funds | Plant Funds |
|---|-----------------------------------|------------------------|-------------------------|---------------------|----------------------------|------------------------|-----------------------|
| Revenue: | | | | | | | |
| Operating Revenue: | | | | | | | |
| Tuition & Fees, Net of Estimated Uncollectible | \$ 37,146,189 | \$ 35,909,917 | \$ - | \$ (7,423) | \$ 1,243,695 | \$ - | \$ - |
| Federal Grants and Contracts | \$ 2,263,176 | \$ - | \$ - | \$ - | \$ - | \$ 2,263,176 | \$ - |
| State Grants and Contracts | \$ 5,979,364 | \$ - | \$ - | \$ - | \$ - | \$ 1,579,065 | \$ 4,400,299 |
| Local Grants and Contracts | \$ 1,637,489 | \$ - | \$ - | \$ - | \$ - | \$ 1,637,489 | \$ - |
| Sales and Services of Auxiliary Activities | \$ 751,237 | \$ - | \$ - | \$ - | \$ 751,237 | \$ - | \$ - |
| Michigan New Jobs Training Programs | \$ 257,512 | \$ - | \$ - | \$ - | \$ - | \$ 257,512 | \$ - |
| Miscellaneous | \$ 2,707,508 | \$ 1,766,314 | \$ - | \$ - | \$ 245,955 | \$ 285,093 | \$ 410,146 |
| Total Operating Revenue | \$ 50,742,475 | \$ 37,676,231 | \$ - | \$ (7,423) | \$ 2,240,887 | \$ 6,022,335 | \$ 4,810,445 |
| Expenses: | | | | | | | |
| Operating Expenses: | | | | | | | |
| Instruction | \$ 25,095,006 | \$ 24,608,662 | \$ - | \$ 7,399 | \$ 11,027 | \$ 378,759 | \$ 89,158 |
| Instructional Support | \$ 11,703,797 | \$ 10,057,461 | \$ - | \$ 10,537 | \$ 62,472 | \$ 1,637,472 | \$ (64,145) |
| Student Services | \$ 25,079,979 | \$ 7,793,347 | \$ - | \$ 928 | \$ 3,019 | \$ 17,282,686 | \$ - |
| Public Services | \$ 1,968,752 | \$ 447,542 | \$ - | \$ - | \$ 11,727 | \$ 1,509,483 | \$ - |
| Operation and Maintenance of Plant | \$ 11,062,913 | \$ 7,417,787 | \$ - | \$ - | \$ 661,494 | \$ 22,089 | \$ 2,961,544 |
| Information Technology | \$ 7,012,653 | \$ 6,689,897 | \$ - | \$ 195,756 | \$ 10,401 | \$ 4,325 | \$ 112,274 |
| Institutional Administration | \$ 12,799,146 | \$ 8,538,509 | \$ - | \$ 73,689 | \$ 1,268,223 | \$ 2,918,724 | \$ - |
| Depreciation | \$ 5,481,542 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 5,481,542 |
| Total Operating Expenses | \$ 100,203,789 | \$ 65,553,205 | \$ - | \$ 288,309 | \$ 2,028,363 | \$ 23,753,539 | \$ 8,580,374 |
| Operating Income (Loss) | \$ (49,461,315) | \$ (27,876,974) | \$ - | \$ (295,733) | \$ 212,524 | \$ (17,731,204) | \$ (3,769,929) |
| Non-operating Revenue (Expenses): | | | | | | | |
| State Appropriations | \$ 24,424,043 | \$ 21,742,738 | \$ - | \$ - | \$ - | \$ 2,681,305 | \$ - |
| Property Taxes, Net of Estimated Uncollectible | \$ 26,472,452 | \$ 26,472,452 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Investment Income | \$ 95,920 | \$ 95,920 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Interest on Capital Asset - Related Debt | \$ (1,396,359) | \$ - | \$ - | \$ - | \$ - | \$ - | \$ (1,396,359) |
| PELL | \$ 14,827,482 | \$ - | \$ - | \$ - | \$ - | \$ 14,827,482 | \$ - |
| Net Non-operating Revenue (Expenses) | \$ 64,423,538 | \$ 48,311,110 | \$ - | \$ - | \$ - | \$ 17,508,787 | \$ (1,396,359) |
| Income (Loss) Before Transfers | \$ 14,962,224 | \$ 20,434,137 | \$ - | \$ (295,733) | \$ 212,524 | \$ (222,417) | \$ (5,166,287) |
| Transfers In/(Out), Net | \$ - | \$ (16,867,300) | \$ - | \$ 260,463 | \$ (707,534) | \$ 417,575 | \$ 16,896,796 |
| Capitalization of Fixed Assets From Non-Plant Funds | \$ - | \$ - | \$ - | \$ (190,140) | \$ (97,731) | \$ (136,500) | \$ 424,371 |
| Net Increase (Decrease) in Net Position | \$ 14,962,224 | \$ 3,566,837 | \$ - | \$ (225,410) | \$ (592,741) | \$ 58,658 | \$ 12,154,880 |
| Net Position: | | | | | | | |
| Beginning of Year | \$ 36,692,135 | \$ 19,875,195 | \$ (125,987,647) | \$ 1,571,233 | \$ 3,469,786 | \$ - | \$ 137,763,568 |
| Net Position End of Year | \$ 51,654,359 | \$ 23,442,032 | \$ (125,987,647) | \$ 1,345,823 | \$ 2,877,045 | \$ 58,658 | \$ 149,918,448 |

LANSING COMMUNITY COLLEGE
 Plant Funds
 Statement of Expenses and Transfers
 Period Ending February 28, 2017

| | Fiscal year 2017 | | | Fiscal year 2016 | | |
|------------------------------------|---------------------------------|----------------------------------|---------------|---------------------------------|----------------------------------|---------------|
| | Year-to-Date Actual Expenses | Year-to-Date Actual Transfers | % Expended | Year-to-Date Actual Expenses | Year-to-Date Actual Transfers | % Expended |
| Plant Fund Classifications: | | | | | | |
| Capital Equipment | \$ 795,467 | \$ 1,100,000 | 72% | \$ 464,841 | \$ 959,630 | 48% |
| Debt Service Principal & Interest | \$ 1,396,359 | \$ 8,908,000 | 16% | \$ 1,771,526 | \$ 8,387,027 | 21% |
| Physical Plant Improvements | \$ 2,606,010 | \$ 3,062,000 | 85% | \$ 2,132,928 | \$ 3,178,417 | 67% |
| Technology Infrastructure | \$ 530,137 | \$ 2,900,000 | 18% | \$ 1,219,413 | \$ 2,380,697 | 51% |
| Total Expenses | \$ 5,327,973 | \$ 15,970,000 | 33% | \$ 5,588,708 | \$ 14,905,771 | 37% |

LANSING COMMUNITY COLLEGE
Capital Projects
Period Ending February 28, 2017

| | Project Approved Budget | Cumulative Project Expenses | Available Balance |
|--|-------------------------|-----------------------------|---------------------|
| Capital Project: Build Forward | | | |
| Professional Design and Construction Manager Fees | \$ 5,143,000 | \$ 3,040,384 | \$ 2,102,616 |
| Construction Costs | \$ 40,720,000 | \$ 53,024,048 | \$ (12,304,048) |
| Equipment and Technology Costs | \$ 11,032,000 | \$ 7,064,850 | \$ 3,967,150 |
| Acquisitions and Improvements | \$ 3,310,000 | \$ 3,251,892 | \$ 58,108 |
| Contingency | \$ 6,795,000 | \$ - | \$ 6,795,000 |
| Totals | \$ 67,000,000 | \$ 66,381,175 | \$ 618,825 |
| Capital Project: Media Upgrade | | | |
| Construction Costs | \$ 2,507,800 | \$ 2,449,531 | \$ 58,269 |
| Contingency | \$ 125,400 | \$ - | \$ 125,400 |
| Totals | \$ 2,633,200 | \$ 2,449,531 | \$ 183,669 |
| Capital Project: Campuswide Tree & Landscape Improvements | | | |
| Construction Costs | \$ 2,610,000 | \$ 2,633,686 | \$ (23,686) |
| Contingency | \$ 290,000 | \$ - | \$ 290,000 |
| Totals | \$ 2,900,000 | \$ 2,633,686 | \$ 266,314 |
| Capital Project: 505 Capitol Avenue Building | | | |
| Construction Costs | \$ 1,620,000 | \$ - | \$ 1,620,000 |
| Contingency | \$ 180,000 | \$ - | \$ 180,000 |
| Totals | \$ 1,800,000 | \$ - | \$ 1,800,000 |
| Community College Skilled Trades Equipment Program | | | |
| State Grant - Equipment | \$ 5,000,000 | \$ 4,487,294 | \$ 512,706 |
| Construction Costs - Required Match | \$ 1,600,000 | \$ 1,600,000 | \$ - |
| Construction Costs - Additional Match | \$ 2,140,000 | \$ 2,198,545 | \$ (58,545) |
| Contingency | \$ 60,000 | \$ - | \$ 60,000 |
| Totals | \$ 8,800,000 | \$ 8,285,839 | \$ 514,161 |

LANSING COMMUNITY COLLEGE
Vendor Payments \$10,000 and Over
February 2017

Board Resolution: Resolved that, until further directions of the Board, the Board and Chair shall be informed monthly of all College expenditures over \$10,000 during the previous month. Excluded are payments to union-represented faculty and staff, scholarships, grants, insurance and utilities.

| Date | Vendor | Amount | Description |
|-----------|--|------------|--|
| 8-Feb-17 | ABB Inc. | 68,858.00 | 3 Flex Trainer Robot Carts including Integrated Vision Camera and Lens Training Class. |
| 1-Feb-17 | Accident Fund Holdings Inc. | 18,000.00 | Accident Fund Parking Ramp Lease Space - February 2017 |
| 15-Feb-17 | AIS Construction Equipment Corp | 35,200.00 | AIS Instruction for HERT 110, HERT 125, & HERT 140 through 12/15/16 |
| 28-Feb-17 | AIS Construction Equipment | 17,025.34 | LCC card purchases-February |
| 3-Feb-17 | Allied Building Service Company of | 21,084.11 | WCP Building AARP Tenant Renovation Work through 12/20/16 |
| 3-Feb-17 | Allied Building Service Company of | 61,158.19 | WCP Building AARP Tenant Renovation Work through 11/23/16 |
| 28-Feb-17 | Alro Steel Corporation | 11,898.27 | LCC card purchases-February |
| 17-Feb-17 | Apple Computer Inc. | 14,190.00 | 3 Apple iPad Air 2 Tablets with Wi-Fi |
| 10-Feb-17 | Berger Chevrolet | 41,161.50 | 2017 Chevrolet Suburban LTZ 4WD (with trade in of 2013 Buick Enclave) |
| 3-Feb-17 | Braun Construction Group Inc. | 150,362.65 | Center for Manufacturing Excellence Addition Work through 12/31/16 |
| 10-Feb-17 | Capital Area Health Alliance | 18,000.00 | Capital Area Health Alliance Annual Dues 1/01/17 - 12/31/17 |
| 10-Feb-17 | City of Lansing | 11,625.00 | North Capitol Parking Ramp - 150 Spaces - February 2017 |
| 3-Feb-17 | Eng., Inc. | 13,136.40 | Professional Landscape and Grounds Work Services 11/01/16 - 11/30/16 |
| 1-Feb-17 | Gretchen's House Inc. | 94,625.00 | ELCC Management Fees - February 2017 |
| 1-Feb-17 | Howell Public Schools | 16,145.04 | Lease Option for February 2017 |
| 22-Feb-17 | Ingham County Treasurer | 11,537.40 | Board of Review and Michigan Tribunal Taxable Value Changes - 2014 & 2015 |
| 3-Feb-17 | Innovative Communications Inc. | 21,860.00 | 17 Elmo Visual Presenter Systems for Howell Campus |
| 15-Feb-17 | Innovative Communications Inc. | 12,800.00 | 10 HD Camera and Document Visual Projectors |
| 15-Feb-17 | Innovative Communications Inc. | 18,400.00 | 10 HD Wireless Presentation Projectors |
| 15-Feb-17 | Innovative Communications Inc. | 22,670.00 | 10 Multi-Channel Presentation Switchers with Audio Amplifier |
| 28-Feb-17 | Kendall Electric Inc. | 20,522.50 | LCC card purchases-February |
| 24-Feb-17 | Konica Minolta Albin Inc. | 12,535.84 | 2 Konica Minolta BizHub C258 Copier/Printers |
| 24-Feb-17 | Konica Minolta Albin Inc. | 26,449.00 | 2 Konica Minolta BizHub C658 Copier/Printers |
| 24-Feb-17 | Konica Minolta Albin Inc. | 31,267.72 | 3 Konica Minolta BizHub C458 Copier/Printers |
| 3-Feb-17 | Laux Construction LLC | 68,032.93 | Downtown Campus Wide Tree Replacement Work through 10/21/16 |
| 1-Feb-17 | Louis J. Eyde Family, LLC | 31,377.50 | Lease-LCC East-2827 Eyde Parkway - February 2017 |
| 28-Feb-17 | Marriott | 14,554.97 | LCC card purchases-February |
| 15-Feb-17 | Michigan Community College Association | 11,821.00 | Michigan Radiologic & Imaging Science Consortium Collaborative Project Jan - Jun'17 |
| 1-Feb-17 | Midwest Collaborative for Library S | 14,135.56 | Master Academic Collection Infobase Learning Renewal 4/01/17 - 3/31/18 |
| 24-Feb-17 | NCS Pearson Incorporated | 25,950.00 | 346 MyLabs CHEM151 General Chemistry Lecture 1 |
| 22-Feb-17 | OmniUpdate Inc. | 18,565.00 | Enterprise SaaS License Renewal including up to 40 Support Tickets/Year - 2/01/17 - 1/31/2018 |
| 10-Feb-17 | Providigm LLC | 16,925.00 | Triology Health Services 3 Day Training-Stage 1 10/16/16 - 10/19/16 |
| 10-Feb-17 | Providigm LLC | 16,925.00 | Triology Health Services 3 Day Training-Stage 2 10/25/16 - 10/27/16 |
| 3-Feb-17 | R M Electric Inc. | 49,833.41 | Campus Wide Fire Alarm Panel Upgrade Work through 12/16/16 |
| 8-Feb-17 | RDW Group Inc. | 13,320.00 | LCC Website Refresh Interactive Consulting-Scope Change 3-Additional Intranet Work through 1/16/17 |
| 3-Feb-17 | The Parts Place - NAPA | 10,524.60 | 6 Mobile Part Washing Machines |
| 1-Feb-17 | Thermo King Michigan Inc. | 20,840.00 | Purchase and Installation of 2 ShuttleAire Units for LCC Bus Air Conditioning Systems |

**LANSING COMMUNITY COLLEGE
Revenue and Expense Account Information**

| Exhibit | Line | Account Title | Exhibit | Line | Account Title |
|---------|------|---|---------|------|---|
| | | REVENUES | B | 26 | Professional Services (Cont.) |
| A | 1 | State Appropriations | | | Collection Fees |
| | | | | | Professional Testing Fees |
| | | | | | Meeting Presenters Honorarium |
| A | 2 | Property Taxes, Net of Estimated Uncollectible | | | |
| | | | B | 27 | Purchased Services |
| A | 3 | Tuition and Fees, Net of Estimated Uncollectible | | | Advertising |
| | | | | | Commercial Printing/Publication |
| A | 4 | Other Revenues | | | Curriculum Development/Contracted |
| | | County School District Programs | | | Direct Instruction/Contracted |
| | | Gain on Sale of Fixed Assets | | | Equipment Moving |
| | | Investment Income/Interest | | | Instructional Support/Contracted |
| | | Classroom Supplies | | | Service Contracts |
| | | | | | Technical Support |
| | | | | | Temporary Help/Agency |
| | | | | | Miscellaneous Purchased Services |
| | | EXPENSES | | | |
| B | 22 | Non-Capital Equipment | B | 28 | Rental Expense |
| | | Building/Improvements <\$5,000 | | | Building Rentals |
| | | Furniture < \$5,000 | | | Equipment Rentals |
| | | Equipment < \$5,000 | | | Other Rentals |
| | | Instructional Equipment <\$5,000 | | | Vehicle Rentals |
| | | Operational Equipment <\$5,000 | | | |
| | | Tech Equipment/Computers <\$5,000 | B | 29 | Repair and Maintenance |
| B | 23 | Institutional Expenses | | | Building Maintenance Contracts |
| | | Bond Administrative Expenses | | | Building Repairs |
| | | Chargebacks | | | Equipment Repairs |
| | | Indirect Cost Expense | | | Equipment Service Contracts |
| | | Mail | | | Repair and Maintenance |
| | | Property Taxes | | | Vehicle Repair and Maintenance |
| | | Telecommunication | | | Grounds Maintenance |
| | | Bank Service Charges | | | |
| | | Cost Share Expense | B | 30 | Supplies |
| | | Contributions and Sponsorships | | | Fuel College Vehicles |
| | | | | | Memberships |
| | | | | | Reference Books |
| B | 24 | Utilities | | | Software and Site Licenses |
| | | Electricity | | | Subscriptions |
| | | Gas | | | Supplies |
| | | Steam | | | Course Textbooks |
| | | Water | | | |
| | | Cable Television | B | 31 | Travel, Training and Conferences |
| | | | | | Travel Lodging |
| B | 25 | Liability Insurance | | | Travel Meal Allowance |
| | | | | | Travel Miscellaneous |
| B | 26 | Professional Services | | | Travel Transportation |
| | | Adm/Management Consulting | | | Registration Fees |
| | | Architect/Engineering Services | | | Meeting Expense |
| | | Audit Services | | | Travel Mileage |
| | | Election Costs | | | Event Expense |
| | | Government Relations Consulting | | | |
| | | Legal Consultant | | | |

LANSING COMMUNITY COLLEGE
Asset, Liability and Net Position Account Information

| Exhibit | Line | Account Title | Exhibit | Line | Account Title |
|---------|------|---|---------|------|---|
| | | ASSETS | | | LIABILITIES |
| C | 1 | CURRENT ASSETS | C | 16 | CURRENT LIABILITIES |
| C | 2 | Cash and Cash Equivalents (See Exhibit D) | C | 17 | Accounts Payable |
| | | Checking Accounts | | | Accounts Payable |
| | | Savings Accounts | | | Student Payables |
| C | 3 | Short-Term Investments (See Exhibit D) | | | Escheat Payable |
| | | Investment Accounts | | | Sales Tax |
| | | Certificates of Deposit | C | 18 | Accrued Interest Payable |
| C | 4 | Property Taxes Receivable, Net | C | 19 | Accrued Payroll and Other Compensation |
| C | 5 | State Appropriations Receivable | | | Accrued Salaries and Wages |
| C | 6 | Federal and State Grants Receivable | | | Accrued FICA |
| C | 7 | Accounts Receivable, Net | | | Income Tax Withholdings |
| | | Tuition and Fees | | | Employee Deductions |
| | | Non-Student Accounts Receivable | | | Retirement Contributions |
| C | 8 | Inventories | | | Long Term Disability Insurance |
| C | 9 | Prepaid Expenses | | | Life Insurance |
| | | Prepaid Travel | | | Tuition Benefits |
| | | Prepaid Expenses | | | Workers Compensation |
| C | 10 | Due from Component Units | C | 20 | Unearned Revenue |
| | | | | | Deferred Tuition Revenue |
| | | | | | Accounts Payable Prepayments |
| | | | | | Unapplied Grants |
| | | NON CURRENT ASSETS | C | 21 | Current Portion of Debt Obligations |
| C | 11 | Long-Term Investments (See Exhibit I) | C | 22 | Accrued Vacation |
| | | Certificates of Deposit | C | 23 | Long-Term Debt Obligations |
| C | 12 | Property, Net of Accumulated Depreciation | | 24 | Bonds Payable |
| | | Land and Improvements | | 25 | Net Pension Liability |
| | | Buildings and Improvements | C | 26 | Deferred Inflow of Resources - Pension Amounts |
| | | Furniture | C | 27 | NET POSITION |
| C | 12 | Equipment, Net of Accumulated Depreciation | | | Invested in Capital Assets, Net of Related Debt |
| | | Instructional Equipment | | | Restricted for Restricted Fund Activities |
| | | Operational Equipment | | | Unrestricted Net Position |
| | | Technology Equipment and Computers | | | |
| | | Vehicles | | | |
| C | 13 | Deferred Outflow of Resources | | | |
| | 14 | Deferred Charge on Refunding Bonds | | | |
| | 15 | Deferred Outflow of Resources - Contributions | | | |
| | 15 | Deferred Outflow of Resources - Assumptions | | | |

**LANSING COMMUNITY COLLEGE
Organization to Division Crosswalk**

| Org # | Organization Title | Division |
|--------------|--|--------------------------------|
| 12113 | LUCERO | Academic Affairs |
| 12512 | K-12 Relations Department | Academic Affairs |
| 12513 | High School Diploma Completion Initiative | Academic Affairs |
| 12514 | The Early College | Academic Affairs |
| 12521 | Academic Senate | Academic Affairs |
| 20620 | Student Life | Academic Affairs |
| 30100 | University Center | Academic Affairs |
| 40001 | Academic Affairs Administration | Academic Affairs |
| 40010 | e-Learning | Academic Affairs |
| 40015 | Center for Data Science | Academic Affairs |
| 40100 | Center for Teaching Excellence | Academic Affairs |
| 50001 | Administrative Services Division Administration | Administrative Services |
| 50100 | Materials Management | Administrative Services |
| 50201 | Physical Plant Office Services | Administrative Services |
| 50210 | Custodial Services & Recycling | Administrative Services |
| 50220 | Building Maintenance, Repair, and Renovation | Administrative Services |
| 50230 | Grounds Maintenance | Administrative Services |
| 50240 | Moving Services | Administrative Services |
| 50250 | Utilities Consumption | Administrative Services |
| 50301 | Police & Public Safety Office | Administrative Services |
| 50320 | Emergency and Safety Services & Fleet Management | Administrative Services |
| 50330 | Emergency Management Services | Administrative Services |
| 13001 | Advancement & External Affairs Administration | Advancement & External Affairs |
| 13100 | Public Relations | Advancement & External Affairs |
| 13200 | College Wide Marketing | Advancement & External Affairs |
| 13202 | Broadcasting Radio & TV | Advancement & External Affairs |
| 13205 | Marketing Events | Advancement & External Affairs |
| 13300 | LCC Foundation | Advancement & External Affairs |
| 13400 | Educational Resource Development | Advancement & External Affairs |
| 13601 | C3R Administration | Advancement & External Affairs |
| 13900 | Work First | Advancement & External Affairs |
| 406113 | Fashion | Arts & Sciences |
| 407001 | Arts & Sciences Division Administration | Arts & Sciences |
| 407002 | Literary Trips | Arts & Sciences |
| 407100 | Liberal Studies Instruction | Arts & Sciences |
| 407130 | Honors Program | Arts & Sciences |
| 407150 | Liberal Studies Special Topics | Arts & Sciences |
| 407200 | Social Sciences & Humanities Department | Arts & Sciences |
| 407202 | Teacher Preparation | Arts & Sciences |
| 407212 | History | Arts & Sciences |
| 407213 | Humanities | Arts & Sciences |
| 407217 | Education | Arts & Sciences |
| 407218 | Political Science | Arts & Sciences |
| 407219 | Sociology & Anthropology | Arts & Sciences |
| 407220 | Psychology | Arts & Sciences |
| 407251 | English, Humanities, and Social Science Administration | Arts & Sciences |
| 407302 | Writing Center | Arts & Sciences |
| 407314 | Writing | Arts & Sciences |
| 407320 | English | Arts & Sciences |
| 407411 | Applied Math & Statistics | Arts & Sciences |
| 407412 | Transfer Math | Arts & Sciences |
| 407413 | Computer Science | Arts & Sciences |
| 407414 | Developmental Math Courses | Arts & Sciences |
| 407451 | Science and Math Administration | Arts & Sciences |
| 407502 | Science & Math Education Center | Arts & Sciences |
| 407511 | Biology | Arts & Sciences |
| 407512 | Chemistry | Arts & Sciences |
| 407513 | Physical Sciences | Arts & Sciences |
| 407610 | Art, Design & Multimedia | Arts & Sciences |
| 407615 | Digital Media, Audio & Cinema | Arts & Sciences |
| 407620 | Photography | Arts & Sciences |
| 407630 | Music | Arts & Sciences |
| 407635 | Theatre | Arts & Sciences |
| 407640 | Performing Arts Production | Arts & Sciences |
| 407645 | Foreign Language | Arts & Sciences |
| 407650 | Sign Language | Arts & Sciences |

**LANSING COMMUNITY COLLEGE
Organization to Division Crosswalk**

| Org # | Organization Title | Division |
|--------------|---|---|
| 407655 | Speech Communication | Arts & Sciences |
| 407801 | Center for Transitional Learning Administration | Arts & Sciences |
| 407811 | Student Development | Arts & Sciences |
| 407812 | Writing Developmental | Arts & Sciences |
| 407813 | English as a Second Language | Arts & Sciences |
| 407814 | Reading | Arts & Sciences |
| 407820 | Adult Basic Education | Arts & Sciences |
| 407910 | Accounting | Arts & Sciences |
| 407920 | Business | Arts & Sciences |
| 407930 | Hospitality | Arts & Sciences |
| 407940 | Management | Arts & Sciences |
| 407950 | Marketing | Arts & Sciences |
| 407960 | Economics | Arts & Sciences |
| 407991 | Business, Communication and the Arts Administration | Arts & Sciences |
| 50401 | Food Services | Auxiliary Services |
| 50402 | Parking | Auxiliary Services |
| 50403 | Early Learning Child Center | Auxiliary Services |
| 50404 | Phil's | Auxiliary Services |
| 11100 | Board of Trustees | Board of Trustees |
| 30001 | Community Education & Workforce Development Administration | Community Education & Workforce Development |
| 30201 | Extension & Community Education Center Office | Community Education & Workforce Development |
| 30211 | East Lansing Extension Center | Community Education & Workforce Development |
| 30212 | Howell Extension Center | Community Education & Workforce Development |
| 30213 | LCC North | Community Education & Workforce Development |
| 30214 | Capital Area Michigan Works Extension Center | Community Education & Workforce Development |
| 30220 | Community & Continuing Education | Community Education & Workforce Development |
| 30230 | Center for Workforce Transition | Community Education & Workforce Development |
| 30240 | Lifelong Learning & Centralized Services | Community Education & Workforce Development |
| 30301 | Business and Community Institute Corporate Training | Community Education & Workforce Development |
| 30302 | Business and Community Institute Continuing Education | Community Education & Workforce Development |
| 30310 | Get a Skill Get a Job | Community Education & Workforce Development |
| 30320 | BCI Customer Service | Community Education & Workforce Development |
| 30330 | MI New Jobs Training Program | Community Education & Workforce Development |
| 30400 | Small Business Development Center | Community Education & Workforce Development |
| 12100 | Office of President | Executive Office |
| 12111 | Office of Diversity & Inclusion | Executive Office |
| 12401 | Senior Vice President - Finance, Administration, and Advancement Administration | Executive Office |
| 12402 | Risk Management & Legal Services | Executive Office |
| 12501 | Provost Administration | Executive Office |
| 20310 | Financial Aid Administration | Financial Services |
| 70001 | Financial Services Administration | Financial Services |
| 70110 | Accounting Services | Financial Services |
| 70120 | Payroll | Financial Services |
| 70130 | Student Finance | Financial Services |
| 70200 | Financial Planning, Analysis and Review | Financial Services |
| 70300 | Purchasing Services | Financial Services |
| 80001 | Institutional Accounts | Financial Services |
| 405001 | Health & Human Services (HHS) Division Administration | Health & Human Services |
| 405002 | HHS Medical Locked Storage | Health & Human Services |
| 405005 | Mental Health & Aging | Health & Human Services |
| 405210 | Dental Hygiene Clinic | Health & Human Services |
| 405211 | Child Development | Health & Human Services |
| 405212 | Dental Hygiene | Health & Human Services |
| 405213 | Diagnostic Medical Sonography | Health & Human Services |
| 405215 | Human Services | Health & Human Services |
| 405217 | Radiologic Technology | Health & Human Services |
| 405218 | Surgical Technology | Health & Human Services |
| 405312 | Community Health Services | Health & Human Services |
| 405313 | Nursing | Health & Human Services |
| 405320 | Emergency Medical Services | Health & Human Services |
| 405510 | Physical Fitness & Wellness Lab Facilities | Health & Human Services |
| 405515 | Aquatics | Health & Human Services |
| 405520 | Individual & Team Sports | Health & Human Services |
| 405525 | Kinesiology and Health & Wellness | Health & Human Services |
| 405530 | Fitness | Health & Human Services |
| 405535 | Therapeutic Massage | Health & Human Services |

LANSING COMMUNITY COLLEGE
Organization to Division Crosswalk

| Org # | Organization Title | Division |
|--------------|--|---------------------------------|
| 405601 | Nursing, EMS, Massage, and Physical Fitness & Wellness Administration | Health & Human Services |
| 405701 | Comm Health, Child Development, Dent Hygiene, Med Tech & Surg Tech Admin | Health & Human Services |
| 12301 | Human Resources | Human Resources |
| 12302 | Human Resources College Wide Professional Development | Human Resources |
| 60001 | Information Technology Services (ITS) Division Administration | Information Technology Services |
| 60110 | Enterprise Systems | Information Technology Services |
| 60120 | Infrastructure Support Services | Information Technology Services |
| 60130 | Information Security | Information Technology Services |
| 60140 | Technology Support Services | Information Technology Services |
| 60150 | ITS Project Management | Information Technology Services |
| 60210 | Infrastructure Maintenance | Information Technology Services |
| 60310 | LCC Media Services | Information Technology Services |
| 20001 | Student Affairs Division Administration | Student Affairs |
| 20002 | SA/SEM Grants | Student Affairs |
| 20101 | Student Success Administration | Student Affairs |
| 20110 | Registrar | Student Affairs |
| 20201 | Student Support Administration | Student Affairs |
| 20210 | Center for Employment Services | Student Affairs |
| 20220 | Counseling | Student Affairs |
| 20230 | Academic Advising | Student Affairs |
| 20240 | Testing Services | Student Affairs |
| 20250 | Non Traditional & Special Populations | Student Affairs |
| 20401 | Academic & Career Pathways Administration | Student Affairs |
| 20501 | Learning Assistance Administration | Student Affairs |
| 20510 | Technical Services & Systems | Student Affairs |
| 20520 | Library Access Services | Student Affairs |
| 20530 | Library Instruction & Reference | Student Affairs |
| 20540 | Learning Commons | Student Affairs |
| 20610 | Athletics | Student Affairs |
| 20630 | Student Clubs | Student Affairs |
| 20710 | StarZone | Student Affairs |
| 40401 | Veterans & Military Affairs | Student Affairs |
| 406001 | Technical Careers Administration | Technical Careers |
| 406008 | Technical Careers Conference/Seminar | Technical Careers |
| 406111 | Architectural Technologies | Technical Careers |
| 406112 | Civil Technology | Technical Careers |
| 406115 | Building Construction | Technical Careers |
| 406116 | Energy Management | Technical Careers |
| 406117 | Precision Machining & Manufacturing Technology | Technical Careers |
| 406214 | Manufacturing Engineering Technology | Technical Careers |
| 406215 | Welding Technology | Technical Careers |
| 406311 | Automotive Technologies | Technical Careers |
| 406313 | Aviation Maintenance & Avionics | Technical Careers |
| 406315 | Collision Repair | Technical Careers |
| 406316 | Heavy Equipment Repair | Technical Careers |
| 406401 | Trades Technology Services Administration | Technical Careers |
| 406402 | Apprenticeship Program Instruction | Technical Careers |
| 406501 | Computer Information Technology Administration | Technical Careers |
| 406510 | Computer Information Technology | Technical Careers |
| 406511 | Geographic Information System | Technical Careers |
| 406612 | Electrical Technology | Technical Careers |
| 406613 | Heating, Ventilation, & Air Conditioning (HVAC) | Technical Careers |
| 406701 | Public Services Careers Administration | Technical Careers |
| 406711 | Criminal Justice | Technical Careers |
| 406712 | Legal Assistant | Technical Careers |
| 406713 | Fire Science | Technical Careers |
| 406714 | Fire Science Academy | Technical Careers |
| 406715 | Police Academy | Technical Careers |
| 406801 | Aviation Administration | Technical Careers |
| 406901 | Trades Technology Program Administration | Technical Careers |